



Aligning Business Analysis with Technical and Business Architecture

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BA Manager Forum – June 2017

Agenda

1. Introductions

- a) Outline of the session

2. Group Breakouts:

Group discussion One

- a) The challenges and benefits associated with BAs aligning more closely with business and technical architects.

Group discussion Two

- a) How can we build relationships with Architects and Business Analysts?

Group discussion Three

- a) What do Architects produce that can be utilised by BAs?
- b) What do / or could BAs produce that can inform at the Architecture level?

3. Summary and Close

Introduction: Points to cover

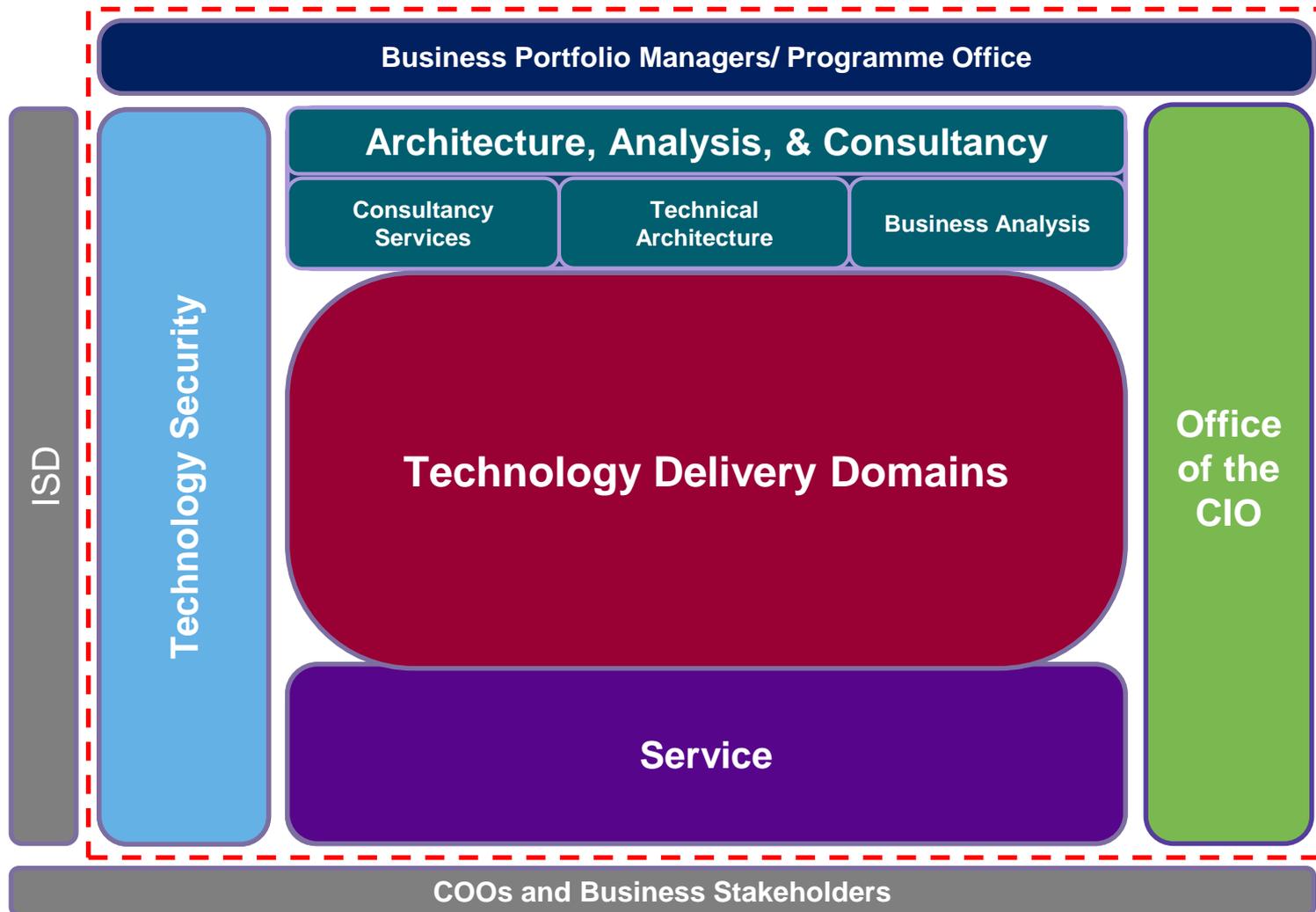
- Drivers for change
- What we did:
 - Operating Model
 - Change Framework
 - Artefacts and Architecture Review Board (ARB)
 - ARrchitecture IndeX (ARIX)
 - Operationalising ARIX
 - Strategy and Business Architecture

Drivers for Change

- BAs and Architects had different reporting lines and resource managed separately
- The artefacts being produced were sometimes produced in isolation
- Governance around approving designs needed to be enhanced
- Getting involved in everything
- Emerging business architecture function

What we did: Operating Model

- Created new department called Architecture, Analysis and Consultancy (AAC) under one new Head of Department and resource management combined

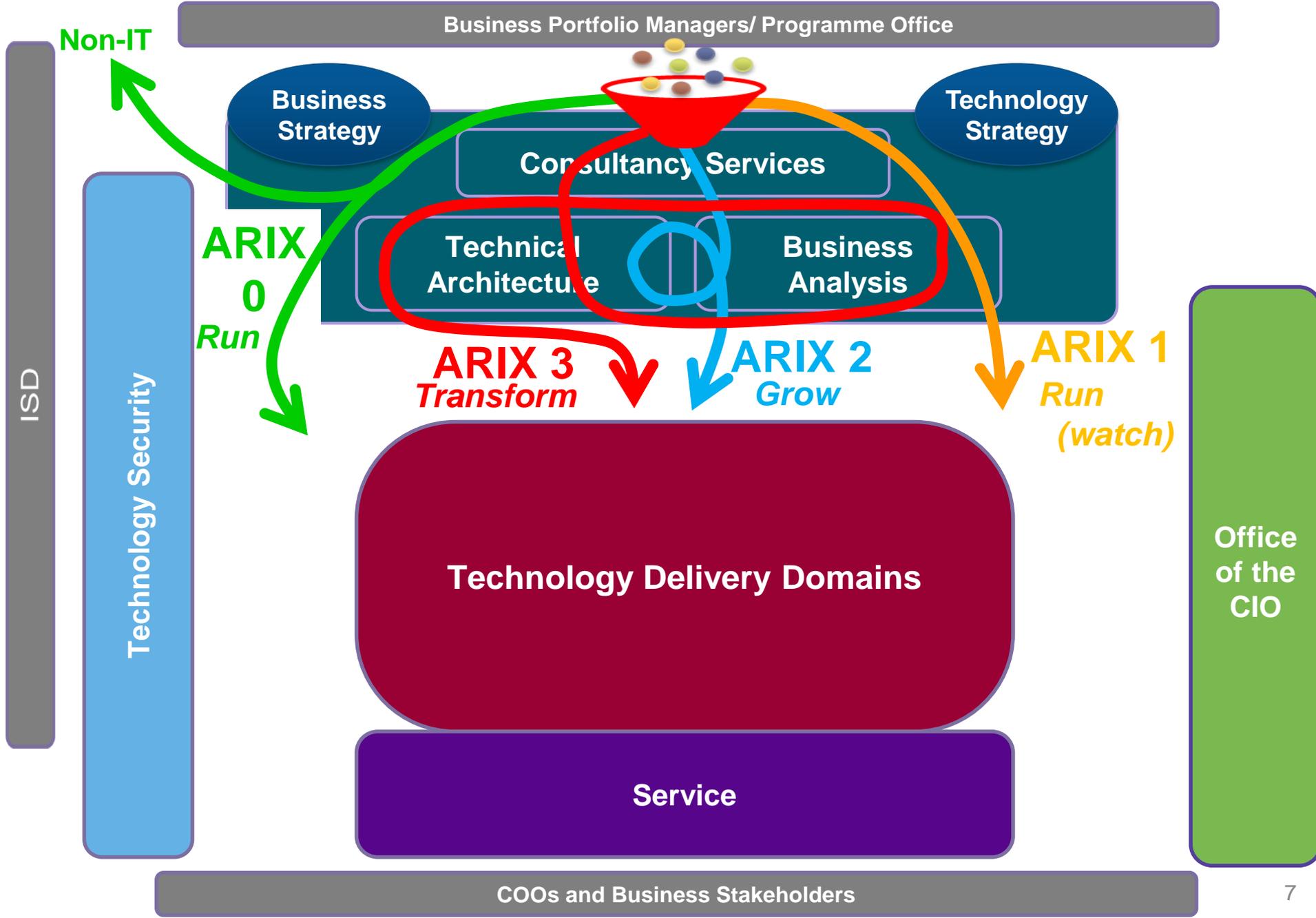


What we did: ARchitecture IndeX (ARIX)

- ARchitecture IndeX (ARIX) scores introduced to focus on complexity

ARIX 0	No architectural relevance	This represents configuration changes to existing systems or any non IT affecting projects.	} No Architecture Engagement Required
ARIX 1	Minor architectural relevance	This represents configuration and minor code or data changes to existing systems. It is considered to have minor architectural relevance as it should not impact any of the architecture principles.	
ARIX 2	Project with architectural relevance.	This represents a change to existing systems that involves additional software modules, new or changed interfaces or physical infrastructure. It is architecturally relevant because it is a change on an existing system that may impact one of the architecture principles.	} Architecture <u>must</u> be engaged for all project/change with an ARIX of 2 or 3
ARIX 3	Complex Programme / Project which has major architecture impact.	This typically represents commissioning a new system or service. The new service should be designed based on the BoE Architecture Principles.	

What we did: Operationalising ARIX



What we did: Strategy and Business Architecture

- Technology and Strategy Roadmaps created and socialised to gain buy-in
- Business Architecture proof of concept developed to align business issues to the emerging strategy and roadmap.

Group Discussion One

The challenges and benefits associated with BAs aligning more closely with business and technical architects.



Initial challenges: everyone having a differing view on what needed to be done and not enough clarity on the end goals

Early benefits: everyone having the 'big-picture' view and understanding how everything fits together and promoting consistent messaging.



Group Discussion Two

Brief introduction and lessons learned at Bank of England from closer working relationships



Town Hall Meetings



Educate



Restarted Social Events



Coffee '4s'



Joint Challenge & Ownership

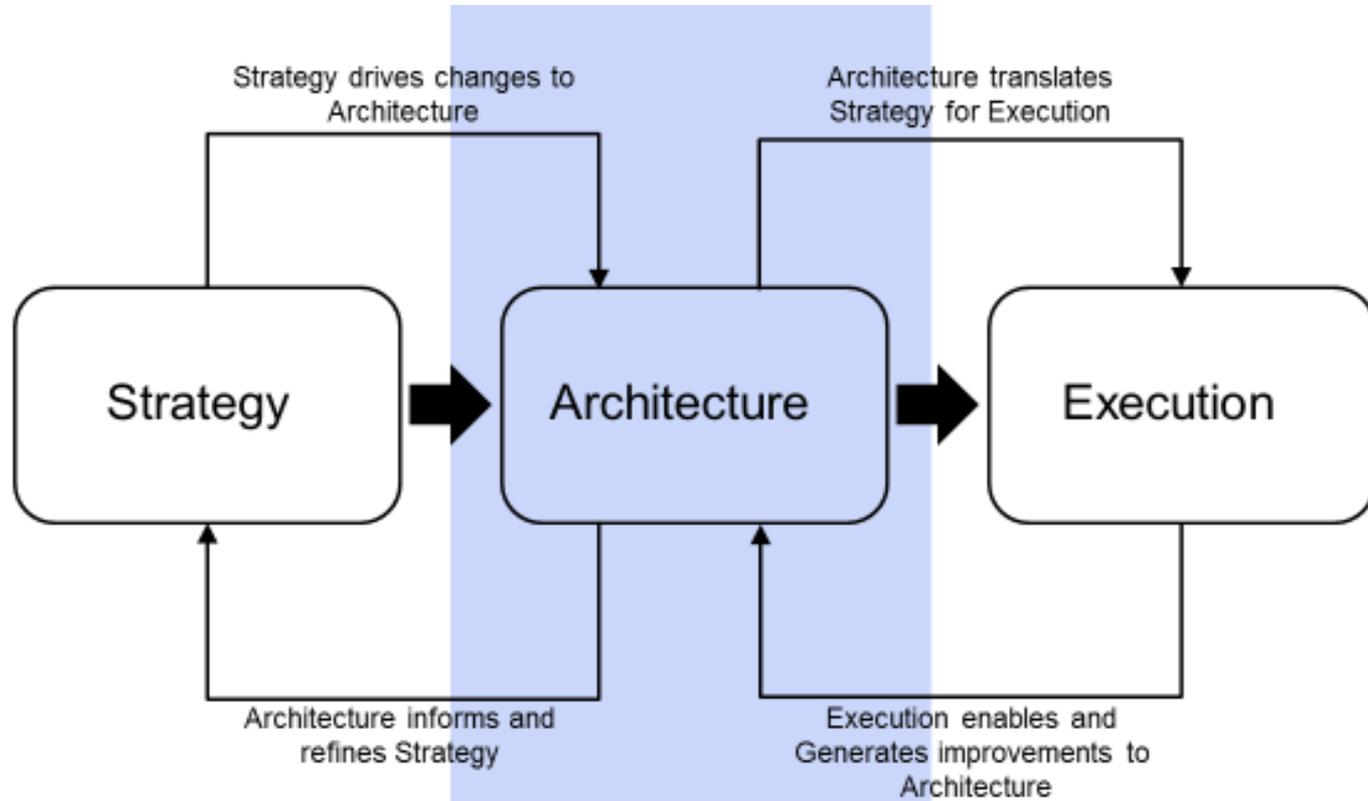


Understand part in process

Group Discussion Three

•Group Challenge:

- What do Architects produce that can be utilised by BAs?
 - Consider common artefacts and / or techniques used by both Business and Technical Architects
- What do / or could BAs produce that can inform at the Architecture level?



END